



IUCN World Commission on Protected Areas

MINUTES OF THE MEETING OF THE STEERING COMMITTEE

4-8 April 2011

Gland and the National Arboretum, Aubonne, Switzerland

Participants (69)

Steering Committee Members (18)

Charles Besançon, Nigel Crawhall, Nigel Dudley, Ernesto Enkerlin Hoeflich, Penelope Figgis, Stig Johansson, Charlotte Karibuhoye, Cyril Kormos, Dan Laffoley, Nikita Lopoukhine, Kathy MacKinnon, Maher Mahjoub, Julia Miranda Londoño, Eduard Müller, Cristi Nozawa, Allen Putney, Peter Valentine, Graeme Worboys.

Task Force and Specialist Group Leaders (12)

Bernhard Boer, Nicholas Conner, Karen Keenleyside, Fiona Leverington, Anna Spenceley, Sue Stolton, Thaddeus Trzyna, Maja Vasiljevic, Bas Verschuuren, Robert Wild, Stephen Woodley, Frank Vorhies.

Secretariat (35)

Khaldoun Al Omari, Mariam Kenza Ali, Tim Badman, Megan Cartin, Xenya Cherny-Scanlon, Gabriel Davila, Lucy Deram, Delwyn Dupuis, Joanna Erfani, Gonzalo Garcia, Paul Grigoriev, Ninni Ikkala, Tilman Jaeger, Stephen Kelleher, Stewart Maginnis, Sue Mainka, Julia Marton-Lefèvre, Geoffroy Mauvais, Alex Moiseev, Deborah Murith, Sonia Peña Moreno, Borjana Pervan, Jean-Yves Piro, Tatjana Puscharsky, Pedro Rosabal Gonzalez, Trevor Sandwith, Sebastià Semene Guitart, Cyriaque Sendashonga, Andrew Siedl, François Simard, Jane Smart, Jordi Surkin, Brian Thomson, Zoë Wilkinson, Julie Wyman.

Apologies (4): Marc Hockings, Helen Gichohi, Seong-il Kim, Svetlana Kopylova.

A full list of participants, their roles and contact details is available here:

http://cmsdata.iucn.org/downloads/iucn_wcpa_sc_2011_participants_list.docx

The agenda for the meeting is available here: http://cmsdata.iucn.org/downloads/agendafinal_1_.docx

All presentations and background documents are available here:

http://www.iucn.org/about/union/commissions/wcpa/wcpa_events/wcpa_scmeeting/

DAY ONE 4 APRIL 2011

Session 1: Introduction to workshop on preparations for the 2014 IUCN World Parks Congress

The Chair, Nik Lopoukhine, opened the meeting and presented the objectives of the day. The Director of Programme and Policy and acting Deputy Director General, Cyrie Sendashonga, spoke of the integration of the World Parks Congress with IUCN's One Programme approach.

Participants introduced themselves and answered one of the following questions:

- What protected area in the world has left an impression on you and why?
- What is the most critical challenge facing protected areas?
- How can the IUCN WPC 2014 best demonstrate the 'One Programme' approach?
- Climate Change is a current global challenge. What will be the global challenge in 2024?
- Besides Target 11 of the 2020 CBD Strategic Plan what other targets are relevant to protected areas and why?

The following is a summary of key issues highlighted through this exercise:

Protected area (hope spots) impression

- A place for learning: illustrating best practice in science, management and valuing local traditions.
- A place for people: keeping traditions alive, where people work together for a common goal.
- A place for understanding: communication of the many benefits from protected areas.
- A place to connect: ethically; enabling and empowering communities.

Critical Challenges

- Promoting planning integration: green national development strategies, regional planning, integrated country based understanding of land use planning, etc.
- Strengthening governance: equitable and effective governance vital for good management.
- Showing relevance: communicating protected area relevance to city dwellers, younger generations, to policy makers, diverse sectors; we need to better interpret the role of protected areas to people etc.
- Increasing public support: through tourism to bringing people to appreciate nature, by making the case to other sectors (water, health, food security), by showing protected areas in the larger context of sustainability.
- IUCN connectivity: linking programmes, commissions and the one programme approach.
- Combating perverse responses to global challenges: e.g. engineering over natural solutions to disasters.
- Finding the right tools: e.g. for the effective management of ecosystem goods and services of the oceans.
- Mainstream protected areas: in development decision making etc.
- Management effectiveness: demonstrate and increase effectiveness.
- Adapt to change: protected areas must be able to demonstrate effective adaptation to impacts of climate change, importance of resilience and restoration.
- Credibility of science behind protected areas.
- Mobilise resources: we need to know what is needed, and have strategies in place to secure the resources to manage the protected area network.

Session 2: Setting the context for the IUCN World Parks Congress 2014

Zoe Wilkinson gave an overview presentation of a background discussion paper on the IUCN World Parks Congress prepared as a resource for this day. (See presentation and background document: http://cmsdata.iucn.org/downloads/2_zoe_wilkinson_setting_the_context_iucn_wpc_2014.pdf http://cmsdata.iucn.org/downloads/iucn_wpc_2014_draftdiscussionpaper_4_1_11.pdf).

Trevor Sandwith presented a summary of planning work resulting from the 2010 IUCN WCPA Steering Committee discussion on the IUCN World Parks Congress 2014. (See presentation: http://cmsdata.iucn.org/downloads/3_trevor_sandwith_hinton_ideas_for_wpc_2014.pdf).

Trevor Sandwith presented an update of IUCN's Evaluation Mission to Australia (see presentation: http://cmsdata.iucn.org/downloads/4_trevor_sandwith_wpc_6_mission_2010.pdf).

Pedro Rosabal presented a summary of lessons learned from IUCN WCC 2008 and IUCN WPC 2003.

Sue Stolton facilitated a plenary question and answer session on the IUCN WPC 2014 among the workshop participants and the following panel members: Nik Lopoukhine, Trevor Sandwith, Jane Smart, Cyrie Sendashonga and Zoe Wilkinson.

Session 3: Strategic Planning Sessions for the IUCN World Parks Congress 2014

Trevor Sandwith and Xenya Cherny-Scanlon provided some insights regarding an overall vision for IUCN WPC 2014 as a "whole of IUCN" transformative event.

Sue Stolton introduced the strategic planning approach for the day with participants splitting into 4 working groups, each with an IUCN Secretariat group facilitator and an IUCN WCPA group rapporteur, as follows:

<u>Facilitators</u>	<u>Rapporteurs</u>
Jane Smart	Penny Figgis
Jordy Surkin	Karen Keenleyside
Alex Moiseev	Rob Wild
Tim Badman	Anna Spenceley

Working group discussions were asked to address the following 3 key elements:

1. Legacy of the IUCN WPC 2014.
2. Regional and thematic ambitions for the IUCN WPC 2014.
3. Organisational considerations for the IUCN WPC 2014, including fundraising, communications, potential ambassadors and patrons.

The results of the working groups were summarised into the following short presentations by the rapporteurs:

http://cmsdata.iucn.org/downloads/8_wpc_rapporteur_penny_figgis_chair_jane_smart.pdf

http://cmsdata.iucn.org/downloads/9_wpc_rapporteur_karen_keenleyside_chair_jordy_surkin.pdf

http://cmsdata.iucn.org/downloads/10_wpc_rapporteur_rob_wild_chair_alex_moiseev.pdf

http://cmsdata.iucn.org/downloads/11_wpc_rapporteur_anna_spenceley_chair_tim_badman.pdf

This work will now be incorporated into the IUCN WPC background discussion document for use in further planning work.

*ACTION:
GPAP*

Opening of Go4BioDiv World Heritage Exhibition ex-Nagoya

Tatjana Puscharsky presented an overview of the exhibition that was produced by participants to the International Youth Forum in Nagoya, Japan Go4BioDiv Exhibition.

DAY TWO 5 APRIL 2011

1 Welcome and attendance

The Steering Committee NOTED the following new members of the Steering Committee as highlighted by the Chair:

- Ernesto Enkerlin-Hoeflich - new Deputy-Chair.
- Helen Gichohi - new Regional Vice Chair Eastern and Southern Africa.

The Steering Committee WELCOMED the Task Force and Specialist Group Leaders present.

The Steering Committee ACKNOWLEDGED the following attendees present from the IUCN

Secretariat: Jane Smart, Tim Badman, Geoffroy Mauvais, Alex Moiseev, Delwyn Dupuis and Zoe Wilkinson, as well as others who would attend parts of the meeting during the week.

2 **WCPA Chair's report and matters arising from the previous meeting**

The Chair presented his annual report to the Steering Committee (see report in [Technical Reports document](#)). Some highlights were:

- The World Protected Area Leadership Forum (WPALF) held in Kruger National Park, South Africa, in August 2010.
- The selection procedure for a new Head of IUCN GPAP, which resulted in the appointment of Trevor Sandwith.
- CBD COP 10 in Nagoya, Japan in October, where IUCN-WCPA was well represented and made significant contributions. The Steering Committee NOTED that the CBD COP 10 PoWPA decision calls for numerous contributions from IUCN-WCPA. The Steering Committee NOTED that the investment made by IUCN-WCPA in the Rio Conventions Pavilion enabled many prominent individuals to promote the role of protected areas to delegates.
- The Steering Committee NOTED that the IUCN DG is expected to report at the May Council meeting on progress with the implementation of IUCN's review of the Global Programme on Protected Areas, following the appointment of the IUCN GPAP Director.
- UNFCCC COP 16 in Cancun, Mexico with Kathy MacKinnon and Ernesto Enkerlin-Hoeflich. The Steering Committee NOTED the launch of the Spanish version of 'Natural Solutions - Protected areas: Helping people cope with climate change' at this event.
- High Seas Alliance meeting in Washington, DC with Dan Laffoley. The Steering Committee NOTED that a charter has been drafted involving 20 organisations to influence high seas matters. Inputs into Rio 2012 is the focus in the short term.
- A visit to the CBD Secretariat Montreal, Canada involving Nik Lopoukhine, Kathy MacKinnon and Trevor Sandwith to discuss the relationship between IUCN and the SCBD and to plan for engagement across the full range of activities contained in the Strategic Plan and PoWPA. The Steering Committee NOTED that the EU has given SCBD 1M€ for PoWPA regional workshops. Further discussions on what the workshops will achieve take place at a planning meeting in Vilm in May. IUCN-WCPA will be represented.

Succession Planning for Chair of WCPA

The Steering Committee NOTED that the current Chair's term concludes at the 2012 WCC in Jeju and NOTED that:

- The role of IUCN-WCPA Chair is a full time responsibility.
- With the upcoming IUCN WPC 2014 the next Chair needs to be pretty familiar with IUCN so they can be an effective leader quickly.
- Currently many potentially candidates are excluded by the financial situation which essentially requires the Chair to be available full time and independently financed.
- IUCN secretariat can be involved in the succession planning process until candidates are officially named by IUCN Council.

The Steering Committee AGREED to establish a Chair Search Committee under the Chairmanship of Ben Boer with the following membership:

- Charles Besançon
- Ben Boer
- Charlotte Karibuhoye
- Dan Laffoley
- Julia Miranda Londoño
- Christi Nozawa

(see presentation:

*ACTION:
Ben Boer*

http://cmsdata.iucn.org/downloads/14_ben_boer_search_committee_chair_of_wcpa_2012_1.pdf

The Steering Committee AGREED that the Chair Search Committee would present an initial list of nominations to the 2012 IUCN-WCPA Steering Committee Meeting.

The meeting NOTED the matters arising from the previous meeting, which would be taken up under each agenda item during the meeting.

3 GPAP Director's report

The GPAP Director presented a report to the Steering Committee (see presentation:

http://cmsdata.iucn.org/downloads/2_trevor_sandwith_gpap_director_report_to_wcpa.pdf)

The Steering Committee NOTED that:

- The Director intends to report on progress against agreed annual goals at each meeting.
- IUCN's management response to the GPAP review now needs updating following appointment of the Director.
- The Director, Jane Smart, Enrique Lahmann, Penny Figgis and Peter Shadie participated in the IUCN WPC Evaluation Mission to Australia.

*ACTION:
GPAP
Director*

The Steering Committee ACKNOWLEDGED:

- Minimal staff numbers in GPAP, and particularly ACKNOWLEDGED Pedro Rosabal's contribution in maintaining GPAP over the past 2 years in the absence of a Head.
- Pedro Rosabal's successful application for EU funding for the BioPama project for 10M€.

Steering Committee feedback on the Directors report included:

- The need to recognise that the Commissions are the flexible part of the IUCN.
- The need to be mindful of the psychology of volunteerism and finding the balance between encouragement and insistence.
- The need to better understand the 'One Programme' approach.

4 Matters arising from the IUCN WCPA SC Meeting June 2010

Matters arising from the previous meeting were discussed under each agenda item.

5 Preparation of the IUCN Quadrennial Programme 2013-2016

Alex Moiseev presented the process for determining IUCN's next Quadrennial Programme.

(see presentation: http://cmsdata.iucn.org/downloads/3_alex_moiseev_iucn_programme_2013_16.pdf)

The Steering Committee NOTED that:

- This is the Union's programme and it should include input from members, commissions and secretariat.
- 11 regional conservation forums, running from May to October, will enable an extensive consultative process across the Union.
- The final draft programme will be circulated in May 2012, prior to the WCC in Sept 2012.
- IUCN Council has asked that the CBD Strategic Plan be the guiding framework for the next IUCN programme.

The Steering Committee AGREED that input from the IUCN-WCPA at the Regional Conservation Forums (locations and dates in Alex's presentation) should be co-ordinated by GPAP and the respective Regional Vice Chairs.

*ACTION:
GPAP &
Regional
Vice
Chairs*

6 Preparations for the IUCN World Conservation Congress 2012

Enrique Lahmann, Sebastià Semene-Guitart and Luc de Wever presented an overview of preparations for the IUCN WCC 2012. (See presentation:

http://cmsdata.iucn.org/downloads/4_enrique_lahmann_luc_de_wever_sebastia_semene_guitart_wcc_2012.pdf)

The Steering Committee NOTED that:

- The IUCN WCC 2012 will be taking place from 6th – 15th Sept 2012 in Jeju, Republic of Korea.
- The WCC has 2 components: The forum, which is open to anyone to share information, and

- the members assembly, which is just for IUCN members.
- The WCC slogan is “nature +” and the theme is “resilience”.
- The objectives for the WCC are:
 - To influence global conservation.
 - To debate and create consensus on key issues.
 - To showcase new concepts and evidence on the topic of resilience.
 - To showcase successes and conservation results.
- IUCN is positioning the forum as the ‘HOW’ to make things happen to build on the ‘WHAT’ that is coming from the UN conventions such as CBD and Rio 2012.
- The forum will demonstrate the ‘One Programme Approach’. Any workshop at the forum will need to involve at least 2 or more IUCN constituents.
- There will be a selection process for contributions for the limited number of slots available for workshops and other types of event. IUCN-WCPA will be a reviewer of proposed contributions. Overall about 120 workshops are being planned and 450 to 500 events for the entire forum.
- An on-line contributions call begins on the 15 May 2011 and closes at the end of August 2011. Technical reviews involving the Commissions will take place once the proposals have been edited in September. A strategic review follows before the proposals then go to Congress Preparatory Committee. A first draft of the agenda will be made available in early January 2012, giving time for proposals to be refined and developed before the forum in September 2012.
- The Steering Committee AGREED to note the preparatory timetable and prepare proposals for consideration.

*ACTION:
Steering
Committee*

Borjana Pervan, from IUCN Global Communications, presented an overview of communications at IUCN and details of the approach for communications at the IUCN WCC 2012. (see presentation:

http://cmsdata.iucn.org/downloads/5_borjana_pervan_brian_thomson_communications_iucn.pdf)

The Steering Committee NOTED that:

- IUCN-WCPA and GPAP are congratulated for the success of ‘Protected Area of the Week’ web communications. Google Analytics shows this to be a highly viewed item on IUCN’s website.
- IUCN’s web page has a monthly campaign focus. This month it is ‘conservation heroes’, that includes a focus on protected area staff. This has already been a big success generating many visits and comments. IUCN-WCPA Steering Committee Members are encouraged to respond to comments posted by the public on these stories.
- Kenton Miller Award and Packard Awards – proposed procedures
Item not discussed

*ACTION:
Steering
Committee*

7 Reports on key policy initiatives since last SC meeting

7.1 UN Convention on Biological Diversity (CBD COP 10, Nagoya, Japan)

Jane Smart presented on the CBD Strategic Plan. (see presentation:

http://cmsdata.iucn.org/downloads/6_jane_smart_cbd_strategic_plan.pdf)

The Steering Committee NOTED that:

- The CBD Strategic Plan is a critical to IUCN’s work. It can be downloaded from the CBD website here. <http://www.cbd.int/decisions/cop/?m=cop-10>
- IUCN should have a champion for each target to help facilitate implementation, explain it, inform others, communicate it and promote it. IUCN-WCPA and GPAP should champion Target 11. However every target will have some relevance to protected areas.
- The Steering Committee AGREED that GPAP should co-ordinate a response regarding

ACTION:

protected areas and CBD Strategic Plan targets.

GPAP

- The Chairs of Scientific Advisory Bodies (CSAB) to the biodiversity-related conventions met in February and have asked IUCN to help map their individual conventions to the CBD Strategic Plan Targets.

Kathy MacKinnon presented on key results from CBD COP 10 for IUCN-WCPA and GPAP. (see presentation:

http://cmsdata.iucn.org/downloads/7_kathy_mackinnon_cbd_powpa2011.pdf)

The Steering Committee NOTED that:

- IUCN's technical guidance continues to be sought by the CBD. Key requests from CBD COP 10 are for guidance on ecological restoration, monitoring and evaluation of the status of biodiversity in protected areas, governance, connectivity, representivity with a regional approach, management effectiveness, conservation corridors, adaptation to and mitigation of climate change, methodologies for measuring the values, costs and benefits of protected areas.
- IUCN has a strong role to play in supporting regional capacity building.
- There are many opportunities for IUCN including CBD regional PoWPA workshops, the development of IUCN's new Quadrennial Programme, revision of NBSAPs, and GEF 5 Funding that includes \$700M for protected areas.

*ACTION:
IUCN-
WCPA
Task Force
on CBD*

Sonia Peña Moreno presented on the Access and Benefits Sharing (ABS) component of the CBD COP10 outcomes. (see presentations:

http://cmsdata.iucn.org/downloads/8_sonja_pena_morena_cbd_abs_nagoya_protocol.pdf).

The Steering Committee NOTED that:

- The CBD ABS protocol was finally adopted at COP 10 after approximately 10 years of negotiations. The Nagoya ABS protocol was agreed at the last minute, saved by a compromise text provided by Japan.
- The protocol is a legal instrument to regulate access to genetic resources and ensure distribution of benefits is equitable. It provides legal certainty, mutually agreed terms and ensures prior informed consent, including that of indigenous and local communities, who are often the custodians of the resources. It is an incentive for conservation and sustainable use.
- There are significant implications for genetic resources in protected areas in the ABS protocol and the IUCN Secretariat will advise on the developing process for implementation. An explanatory guide to the ABS protocol jointly prepared by the Environmental Law Centre and global policy unit has been proposed.

*ACTION:
Sonia
Peña
Moreno*

7.2 UN Framework Convention on Climate Change (UNFCCC COP16, Mexico)

Nik Lopoukhine reported on attendance, together with Kathy MacKinnon and Ernesto Enkerlin-Hoeflich. The Steering Committee NOTED that:

- Participation was limited because of access restrictions.
- The launch of 'Natural Solutions - Protected areas: Helping people cope with climate change' in Spanish, was undertaken in conjunction with the Mexican government.

Ninni Ikkala reported on UNFCCC COP 16 outcomes. (see presentation:

http://cmsdata.iucn.org/downloads/9_ninni_ikkala_unfcc_policy_outcomes_from_cancun.pdf)

The Steering Committee NOTED that:

- Expectations were low in the aftermath of Copenhagen and the recent failure of US legislation.
- Two key decisions resulted from the COP, one on the Kyoto Protocol and one under UNFCCC itself. There was notably still no decision about what happens after Kyoto expires.
- The REDD decision was a key outcome. The challenge now is to work out what does this

- actually mean and how do we have some kind of mechanism for REDD.
- The Cancun Adaptation Framework provides general guiding principles and examples of adaptation actions countries may wish to take.
- Some ideas on how IUCN can engage on ways forward include supporting national level action on adaptation, supporting national level action on REDD, REDD and conservation, and disseminating knowledge and lessons learnt via the Nairobi work programme.

*ACTION:
IUCN
WCPA
Task Force
on Climate
Change
and
Protected
Areas*

7.3 Reports regarding other policy initiatives

- No further reports were tabled.

Discussion/brainstorming on key topics of interest by SC members

- Charles Besançon gave a presentation on Protected Planet.
http://cmsdata.iucn.org/downloads/10_charles_besancon_protected_planet.pdf
- Dan Laffoley presented an update on activities of the WCPA Marine Strategic Direction.
http://cmsdata.iucn.org/downloads/11_dan_laffoley_marine_update.pdf
- Ted Trzyna gave a presentation on urban people, urban places, and IUCN .

DAY THREE 6 APRIL 2011

8 Publications

- 8.1** Peter Valentine tabled draft proposals for a revised IUCN-WCPA Publications Policy, a new IUCN WCPA Publications Project Proposal Form, an Editorial Policy for the IUCN-WCPA Best Practice Guidelines Series and an IUCN-WCPA Parks Journal Editorial Policy. These are available from http://www.iucn.org/about/union/commissions/wcpa/wcpa_puball/

The Steering Committee APPROVED the revised IUCN-WCPA Publications Policy, with minor revisions.

The Steering Committee NOTED that:

- Peter Valentine will appoint an Editorial Committee for PARKS and establish appropriate roles.
- It is hoped that that, with the support of the Editorial Committee and the offered assistance of other Vice-Chairs, significant progress can be made with the PARKS edition now underway.

Deborah Murith from IUCN Publications provided some general advice regarding IUCN publications. The Steering Committee NOTED that:

- A technical terms translation glossary is available. IUCN-WCPA is encouraged to ask professional translators to use this list and add commonly used technical terms to this.
- IUCN is a scientific publisher and in order to maintain our reputation all IUCN publications should ideally be peer-reviewed.

[A side meeting of the IUCN-WCPA Steering Committee Publications Committee held on Thursday 7th April made the following decisions:

- AGREED a schedule for IUCN-WCPA Best Practice Guidelines production.
- APPROVED the Editorial Policy for the IUCN-WCPA Best Practice Guidelines Series
- APPROVED the Editorial Policy for the PARKS Journal.
- APPOINTED Karen Keenleyside as manager for the Best Practice Guidelines on Ecological Restoration.
- APPOINTED Marc Hockings as manager for the Best Practice Guidelines on Climate Change and Protected Areas.
- AGREED that Peter Valentine monitor progress on the Best Practice Guidelines for Conservation Planning which Bob Pressey is managing and report back to the ExCo within two months.
- AGREED that Ted Trzyna be asked to provide an update on progress and submit the new publication proposal form for the Cities and Protected Areas Best Practice Guidelines.

*ACTION:
Peter
Valentine*

- AGREED that Marc Hockings be asked to submit a formal proposal for the Climate Change and Protected Areas Best Practice Guidelines.]

Translations

Nigel Dudley made a presentation regarding translations of IUCN-WCPA publications. The Steering Committee NOTED that:

- It is important to include costs of translations into the three official languages of IUCN in ALL new publication proposals and that resources be sought to address the backlog in translations of existing IUCN-WCPA publications.
- IUCN-WCPA should also consider translating key documents into Russian, Portuguese, Arabic and Chinese if possible.

*ACTION:
Capacity
Building
Direction;
ALL*

A Publication Proposal

Graeme Worboys presented a proposal to the Steering Committee for a second edition of 'Managing Protected Areas, A Global Guide' to be launched at the World Parks Congress in 2014. (see presentation:

http://cmsdata.iucn.org/downloads/2_graeme_worboys_wpc_2014_book.pdf)

The Steering Committee ENCOURAGED him to proceed to develop and fund this process.

*ACTION:
Graeme
Worboys*

9 Membership

9.1 Julie Wyman, Gabriel Davila, and Gonzalo Garcia from IUCN Information Systems presented on the new Constituency Relationship Management (CRM) system that will support Commission membership and knowledge management and information sharing (see presentation:

http://cmsdata.iucn.org/downloads/3_gabriel_davila_wcpa_commission_portal.pdf

http://cmsdata.iucn.org/downloads/4_gonzalo_garcia_commissions_system_backend.pdf

The Steering Committee NOTED that:

- The first phase of the platform will be launched during April with the system due to go fully live in June 2011.
- Types of information that the new system will house include resources such as word documents, images, video, announcements, events and web pages and contact information for people and organisations.
- Each Commission can decide how many and what sub-portals it needs to set up within the system, such as one for each task force, specialist group and geographic region.
- There is flexibility for the Commission to determine appropriate access to these sub-portals, whether or not they are secretariat staff, commission members, staff members or individuals who are not any of the above.
- Commission members will now be able, and be requested to, keep their own contact details up to date thereby reducing the internal administration load substantially.

9.2 Penny Figgis presented draft documents for potential inclusion in a 'Membership Pack'. The Steering Committee NOTED progress with the development of a 'Membership Pack', and AGREED that GPAP and the IUCN-WCPA, led by Trevor Sandwith and Penny Figgis, would draft a membership manual for consideration of the Steering Committee at its next meeting.

*ACTION:
GPAP &
Penny
Figgis*

10 The Global Protected Areas Programme

Trevor Sandwith presented an overview of immediate priorities of the GPAP (see presentation:

http://cmsdata.iucn.org/downloads/6_trevor_sandwith_gpap_priorities.pdf).

The Steering Committee NOTED:

- The strategic directions, including the priorities for appointment and secondment of staff.
- That the Director would finalise the new approach in due course and that this includes a proposal for a new IUCN Secretariat – IUCN-WCPA Service Level Agreement.

*ACTION:
GPAP
Director*

11 Presentation on BIOPAMA project

Pedro Rosabal gave a presentation on this project. (see presentation:

http://cmsdata.iucn.org/downloads/7_pedro_rosabal_biopama.pdf).

The Steering Committee NOTED that:

- Totalling over 9M€, this is the largest grant ever given by the EU to IUCN for protected areas work.
- The grant was based on IUCN demonstrating a monopoly on protected area management competencies.
- The focus is on African, Caribbean and Pacific (ACP) countries, with African initiatives to receive 60% of the funding and the remaining 40% to be shared between the Caribbean and the Pacific.
- The project involves 3 institutions: IUCN, EU JRC and GIZ.
- The general objective is to improve the long-term conservation of biodiversity in ACP regions and reduce poverty of populations surrounding protected areas.
- The expected result is to create an 'Observatory for Protected Areas and Biodiversity' in each region.
- IUCN involvement is via 5 Regional Offices (RofE, ESARO, PACO, ORMA/Caribbean Programme and Oceania); two Commissions (WCPA and SSC) and two global programmes (GPAP & SP). UNEP-WCMC is a key partner.
- Next steps are the preparation of a detailed workplan and budget due by May/June. A technical induction workshop will then be held in June/July to define priority actions for effective implementation and monitoring.
- The Steering Committee and especially the relevant Regional Vice Chairs would be kept informed of progress.

*ACTION:
Pedro
Rosabal*

Field Trip Presentations

- Swiss Protected Areas Systems by Pierre Galland, Swiss Federal Environment Office.
http://cmsdata.iucn.org/downloads/8_pierre_galland_swiss_protected_areas.pdf
- Jurassic Regional Natural Park by Olivier Schaer, Park Director.
http://cmsdata.iucn.org/downloads/9_olivier_schaer_parc_naturel_regionale_jura_vaudois.pdf

DAY FOUR 7 APRIL 2011

Discussion/brainstorming on key topics of interest by SC members

- Graeme Worboys presented on the Linking Landscapes Collaboration
http://cmsdata.iucn.org/downloads/1_graeme_worboys_linking_landscapes_collaboration.pdf

12 WCPA Steering Committee, Task Force and Specialist Group reports

The Steering Committee NOTED with appreciation the compilation of technical and financial reports from Steering Committee Task Forces and Specialist Groups. (see Technical Reports:

http://cmsdata.iucn.org/downloads/iucnwcpa2010technicalreportsv2_1.pdf)

It was further NOTED that the reports offered an opportunity for alignment of activities with the IUCN Programme.

The Steering Committee AGREED that, following the Steering Committee meeting, goals for 2011 would be reviewed by Task Force and Specialist Group leaders and re-submitted for approval by the Chair and GPAP Director.

*ACTION:
TF & SG
Leaders,
Chair
WCPA and
GPAP
Director*

Proposed 2011 template for technical and financial reporting

Trevor Sandwith and Joanna Erfani presented on the revised procedures for technical reporting and financial reporting on use of Commission Operating Fund (COF) funds.

The Steering Committee NOTED :

- The revised requirements for technical and financial reporting for 2011. Based on the experience of 2010 reporting the technical report format will be adjusted and circulated

ACTION:

later in the year when the reports are requested. This will include a request to include an estimate of volunteer time in days committed to the IUCN-WCPA by each TF and SG group.

- The improved formats for financial reporting provide better alignment with IUCN's accounting procedures including the requirement for expenses to be based on actual expenditures supported by receipts. The revised reporting requirements will be contained along with the new Letters of Agreement regarding the allocation of the COF (approximately 250KCHF) that is currently being finalised by the Chair.

13 New and renewed mandates: Task Forces and Specialist Groups

13.1 Anna Spenceley presented an update on the activities of the 'Tourism and Protected Areas Specialist Group' (TAPAS) (see presentation: http://cmsdata.iucn.org/downloads/2_anna_spenceley_tapas.pdf)

The Steering Committee NOTED:

- The renewed activities of the group including the updated vision: 'We envision a future where tourism in protected areas has a positive impact on biodiversity, and where tourism is environmentally, socially and economically sustainable'
- That priorities include work in Africa, climate change and tourism, sustainable tourism, financing protected areas by tourism, ensuring that local people get the benefits from tourism, the development of social responsibility indicators for the private sector.
- The importance of getting data, not only on visitor numbers to protected areas, but also on valuing sustainable tourism.

13.2 Nigel Crawhall presented an update on the activities of the joint IUCN-CEESP and IUCN-WCPA Theme on Indigenous Peoples, Local Communities, Equity and Protected Areas (TILCEPA). (see presentation: http://cmsdata.iucn.org/downloads/3_nigel_crawhall_tilcepa.pdf).

The Steering Committee NOTED:

- Restructuring within TILCEPA resulting in the creation of a Marine Social Policy Specialist Group, a Mountain Social Policy Specialist Group and a Drylands Social Policy Specialist Group (that will work with other related areas of WCPA such as Mountains and Marine) and the disbanding of the Protected Areas Equity and Livelihoods task force.
- Progress on the governance tool kit and work on the social assessment of protected areas and the interrelated nature of these topics.

13.3 Trevor Sandwith provided a brief update on the Healthy Parks, Healthy People task force. The Steering Committee NOTED that:

- A new legal entity called Healthy Parks, Healthy People Global has been established by Parks Victoria. Trevor Sandwith is a Director on the board as IUCN's representative.
- A call for membership of the Healthy Parks, Healthy People taskforce has recently gone out to all IUCN-WCPA members via the Regional Vice-Chairs. Steering Committee members were requested to identify potential participants in this task force.

*ACTION:
ALL: Chair
of HPHP
Task Force*

13.4 Graeme Worboys and Tim Badman presented a proposal for a new specialist group on Geodiversity and Protected Areas. (see presentation:

http://cmsdata.iucn.org/downloads/4_tim_badman_iucn_wcpa_specialist_group_on_geodiversity.pdf

The Steering Committee NOTED that:

- To date WCPA activities have not adequately addressed protecting geological values and that at the last WCC it was raised that IUCN should be more active in this area.
- The Specialist Group would provide a focus for co-ordinating IUCN's existing work on geological values such as IUCN's role of providing specialist geological advice in relation to World Heritage criterion 8 and IUCN's role in sitting on the board of GeoParks.

The Steering Committee AGREED to the establishment of the new Specialist Group and

REQUESTS that:

- More information is provided on the relationship between this proposed task force and the existing Caves and Karst Specialist Group and also the overlap/integration with geodiversity considerations in other specialist groups, such as Mountains.
- A revised draft TOR for the Specialist Group be provided to ExCo for consideration.

*ACTION:
Tim
Badman to
report to
proponents*

14 Task Force and Specialist Group priority activities for input and endorsement by WCPA Steering Committee

14.1 Rob Wild and Bas Verschuuren presented an update on the activities of the Cultural and Spiritual Values of PAs Specialist Group (see presentation:

http://cmsdata.iucn.org/downloads/5_bas_verschuuren_rob_wild_csvpa.pdf)

The Steering Committee NOTED:

- The inter-commission task force on Culture and Conservation and Sacred Natural Sites has been disbanded due to inactivity.
- The Sacred Natural Sites Best Practice Guideline has now been translated into 16 languages.
- The production of the book Sacred Natural Sites that was launched at CBD COP in 2010.
- Immediate priorities include further translation of the guidelines, sacred lands film, sensitive data management, statements and dialogues with stakeholders and working with TILCEPA.
- Ideas for future priorities include establishing an award on collaboration between custodians and protected areas managers to promote good practice and the potential for use of SNS as indicators.

14.2 Ben Boer presented an update on the activities of the joint IUCN-CEL and IUCN-WCPA task force on Protected Areas and Legislative frameworks. (see presentation:

http://cmsdata.iucn.org/downloads/6_ben_boer_pa_law.pdf)

- The Steering Committee ACCEPTED the proposal that the Task Force become a Specialist Group, now that the Guidelines for Protected Area Legislation have been completed (under the IUCN Law and Policy Series – to be published April 2011).
- The Steering Committee AGREED on the proposed objectives and priorities of the Inter-Commission Protected Areas and Legislative frameworks Specialist Group.
- The Steering Committee NOTED key ongoing interactions of the Specialist Group and the protected areas legal case studies work.

14.3 Tim Badman made a brief presentation regarding the IUCN WCPA contribution to the World Heritage Programme, and some recent trends within the World Heritage Convention. It was noted that the majority of regions and themes within WCPA were working on activities related to World Heritage, which was very encouraging.

Allen Putney presented the conclusions of the World Heritage Advisory Group regarding collaboration on World Heritage work between IUCN-WCPA and the Secretariat, coordination with other themes and upstream support for nominations.

The Steering Committee NOTED that:

- At this stage World Heritage will not form a specialist group within IUCN-WCPA.
- A small group involving Ernesto Enkerlin-Hoeflich (delegating for Nik Lopoukhine), Trevor Sandwith, Tim Badman and Allen Putney will develop a service agreement and annual work plan for World Heritage activities in IUCN, including the different work being done by the IUCN-WCPA regions, Specialist Groups and Task Forces, as a possible model for similar agreements for other IUCN-WCPA activities.
- A small group will be formed to review the next steps with the Natural Heritage Fund,

following the recent external review of this concept by Barry Spergel (available on request), and will make decisions about further work on this project. Ernesto Enkerlin-Hoeflich, Dan Laffoley, Eduard Muller and Kathy Mackinnon have volunteered to take part in this group from IUCN WCPA.

- 14.4 Graeme Worboys presented a proposal for a IUCN-WCPA (M&CC) International Connectivity Conservation Network. (see presentation: http://cmsdata.iucn.org/downloads/7_graeme_worboys_international_connectivity_conservation_network.pdf) The Steering Committee NOTED the proposal to establish a voluntary network (co-ordinated by the Mountains and Conservation Connectivity Strategic Direction) of international conservation managers, to enhance information sharing and capacity building for large scale corridors in both marine and terrestrial environments. The Steering Committee AGREED to the establishment of the new network and REQUESTED that a draft TOR for the network is provided to WCPA ExCo for review and endorsement.

*ACTION:
Graeme
Worboys*

15 Preparations for the IUCN World Conservation Congress 2012

The Chair led a discussion on IUCN- WCPA preparations for the IUCN World Conservation Congress in Jeju 2012.

The Steering Committee NOTED that:

- There will be an IUCN-WCPA day prior to the WCC and everyone who is an IUCN-WCPA member will be welcome to attend. There will also be a WPALF meeting.
- As the term of the Chair, Steering Committee and Membership come to an end at the Congress, the Steering Committee and the Task Forces and Specialist Groups will need to be re-appointed by the new Chair and the IUCN Council.
- The Packard Award, for long standing service to conservation, and the Kenton Miller Award will both be presented at the WCC by the Commission. Sub-committees are needed to manage the process of calling for nominations and assessing candidates.
- It is likely that IUCN-WCPA will get 4 official slots in the WCC forum agenda. The Chair's suggestion is that this is an opportunity to address how protected areas are relevant to the CBD strategic plan targets.

*ACTION:
GPAP –
Pedro
Rosabal*

Steering Committee suggestions for the WCC included the following:

- WCC is a staging post for the WPC 2014 and both events fall at a critical point between Rio 2012 and the Millennium Development Goals. Protected areas are to be positioned as 'Natural solutions' to many current issues.
- The strong relationship between IUCN-WCPA and KNPS provides a good opportunity for a joint initiative, potentially also in conjunction with the IUCN Asia office.
- As the Congress theme is resilience, we should be talking about protected areas and resilience and interconnected landscape as a contributor to this.
- Restoration guidelines are due to be ready for release at the WCC and could be the topic for one entire session.
- Resolutions are an effective way of influencing IUCN's agenda. There is potential for a resolution to be developed on extractive industries and protected areas.
- Joint work with other Commissions.
- Protected areas in relation to other sectors e.g. mining, agriculture, infrastructure etc. How do we negotiate with other sectors?
- A themed version of PARKS magazine.
- Celebrating protected areas.
- A re-launch of Protected Planet, potentially with a focus on transboundary conservation and featuring the DMZ in Korea.

*ACTION:
GPAP &
WCPA
Chair*

The Steering Committee ACCEPTED with appreciation Sue Stolton's offer to work with the GPAP Director to provide a co-ordination role for IUCN-WCPA activities at the WCC.

The Steering Committee AGREED that a Briefing Note for use at the Regional Conservation Forums regarding protected areas be prepared and circulated by the GPAP Director and Chair.

16. Preparations for the IUCN World Parks Congress 2014

The Chair led a discussion on IUCN-WCPA preparations for the IUCN World Parks Congress 2014.

*ACTION:
GPAP*

The Steering Committee NOTED that:

- Australia is IUCN's 'preferred host' for the IUCN WPC 2014 (to be confirmed on receipt of a letter of guarantee from the government) thereby enabling the International Steering Committee (ISC) to be convened as soon as possible.

The Steering Committee AGREED that:

- The new IUCN DDG, Poul Engerg-Pedersen, is to Co-Chair the ISC with the WCPA Chair.
- GPAP Director is to be the Chair of the Technical Programme Sub-Committee of the ISC.

The Steering Committee NOTED the following regarding WPC fundraising:

- For WPC 2003 a number of traditional donors were approached once the draft programme ready. Some workshop streams were sold to BiNGOs. \$8M US was raised. National fundraising was not that successful and IUCN was required to top up the gap.
- Getting donors interested in funding a WPC in Australia will be harder than funding the WPC 2003 in South Africa.
- A MacArthur foundation grant was used to hire a dedicated fundraising officer for WPC 2003. The fundraising unit of IUCN is focused on core fundraising for IUCN, not the WPC.
- For WPC 2003 80% of the fundraising arrived only 10 months before the congress so there is a big financial risk involved.
- The fundraiser is responsible for co-ordinating approaches and a standard package was used. First contact by the Steering Committee member with follow up by the fundraising officer proved a useful approach. Everyone in the IUCN-WCPA Steering Committee helped raise the funds for WPC 2003.

Steering Committee feedback and suggestions for the WPC included the following:

- At the next WPALF meeting in Sept in Colombia, leaders will be asked to identify their interests and then become financial supporters and co-ordinators of that stream.
- The new Commission portal can be used to advance these discussions.
- Carbon offsets should be provided for the congress by the Australian parks agencies.
- BiNGOs, given enough notice, can set aside budgets for supporting the WPC.
- Idea for Star Alliance members to contribute their miles to sponsored participants. The Global Tourism Body partnership be approached regarding airlines partnership.
- For sponsored participants knowing what the cost will be well ahead of time will enable these people to save via 'travel clubs' progressive saving at travel agents.
- Idea for a video of species plus their protected areas.
- Ideas for a virtual reality congress torch.
- ICOMOS are planning to have their conference in Australia in the same year as the WPC.

Ad Hoc Presentations on key topics of interest by Steering Committee members

Nigel Dudley presented an update on the Capacity Development Theme. (see presentation: http://cmsdata.iucn.org/downloads/12_nigel_dudley_capacity_development_theme.pdf)

The Steering Committee NOTED:

- That capacity development is a cross-cutting activity across IUCN-WCPA. There are several task forces and specialist groups directly contributing to capacity development that don't formally sit under the Capacity Development theme.
- The current priorities and goals of the Capacity Development theme that include building IUCN internal capacity, working with the other task forces, promoting key IUCN messages

and products, a focus on key events such as WCC and IRF, developing guidance on how to access large scale funding like GEF and PoWPA follow up.

The Steering Committee AGREED to the proposed New Media Task Force as an appropriate replacement for the now disbanded Information Management Task Force.

The Steering Committee REQUESTED that a TOR for the New Media Task Force be provided to the IUCN WCPA Ex Co.

Eduard Müller presented an update on the Training Task Force. (see presentation: http://cmsdata.iucn.org/downloads/13_eduard_muller_training_task_force.pdf)

The Steering Committee NOTED:

- Progress and current priorities and activities of the Training Task Force
- Support from CBD for first trial of online learning modules.
- The ongoing challenges for getting funding for students that the Global Scholarship Fund aims to address.

DAY FIVE 8 APRIL 2011

17 Discussion with IUCN Director General

Nik Lopoukhine welcomed the IUCN DG, Julia Marton-Lefèvre, and provided her with a summary of the many items discussed and addressed during the Steering Committee meeting.

Julia Marton-Lefèvre addressed the Steering Committee. The issues discussed are summarised below, giving the essence of what was discussed (this is not a verbatim record).

The importance of the One Programme Approach

IUCN has one mission that covers the entire union. A 'One Programme Commitment Statement' has recently been developed. A One Programme philosophy across cultural and language diversity, that is equitable and sustainable has always been in the IUCN mission. IUCN is a successful policy influencing body when the three strands – members, commission, secretariat, are working harmoniously. 1200 IUCN members, 11000 volunteers, and 1000 secretariat, is a huge influencing group. IUCN appreciates the work of the Commissions which is an essential part of this approach.

The importance of communication

Getting IUCN's messages out beyond our community is essential. IUCN needs to use both publications and new media such as Twitter and Facebook. We need to avoid acronyms, explain that nature is our life support and that there is no "Planet B". It would be good if IUCN became a household name, but what is more important is that nature becomes a household word.

IUCN finances and fundraising

Although the IUCN budget for 2011 has been cut by 5%, IUCN is not in crisis. Existing funds are being used strategically. Fundraising is a major part of the DG's role. Membership dues represent 10% of income which is not restricted to specific projects and serves to fund activities like the Commission Operating Funds. IUCN also receives framework funding from 8 governments and 1 foundation. The rest of IUCN income is from projects and, as such, is restricted. IUCN needs to find new ways to raise funds such as the new initiative 'Patrons of Nature' that Sylvia Earle is helping with. The new DDG, Poul Engerg-Pedersen, will also operate as IUCN's Managing Director helping IUCN with our business model. The Global Protected Areas Programme remains a high priority both in the programme and for funding and fundraising in IUCN, and the GPAP Director has been authorized to appoint two staff who will match the promised secondments from WPALF agencies.

IUCN's influencing role

IUCN is in a unique position as a Union of NGOs and Governments. IUCN has the right to address the UN right after the governments on behalf of nature. IUCN has a respected role in many MEAs, and some ex-IUCN staff are now working in the convention secretariats. IUCN is seen as an honest broker. IUCN has had a strong impact on the climate convention contributing to the recognition of the role of ecosystems, or "nature-based solutions", in which protected areas play a key role. Rio 2012 is an important focus for IUCN, especially since IUCN was among the first organizations to define sustainable development in the 1980s. A focus for the upcoming regional forums is informing and preparing members on the road to Rio 2012, in response to the request of the UN. IUCN recently hosted a meeting of experts which would provide input to the high level panel on global sustainability set up by the UN Secretary General and co-chaired by the presidents of Finland and South Africa. The strong message is that the environment underpins the economy.

Some 'Business Unusual' ideas

IUCN statutes provide for establishment of Commissions on the frontiers of science. IUCN members should ask whether the current list of Commissions is still adequate for the needs of this 'Decade of Biodiversity'. Consideration could also be given to the manner of electing or appointing Commission Chairs. IUCN Statutes restrict IUCN membership to those organizations with conservation objectives in their statutes. IUCN could potentially benefit from having a greater diversity of members who can help carry messages to different constituencies. For example IUCN could extend membership to include spiritual and faith groups.

IUCN and the private sector

It is absolutely important for IUCN to engage with the private sector and to influence it. An example of one business relationship, i.e. Holcim - Swiss-based company that produces cement – has demonstrated that IUCN, through an independent panel has been able to effect policy and practice change in that company. These relationships seeking real and effective change in industry partners have to be part of IUCN's agenda.

Nik Lopoukhine thanked the Director General for her time and for her openness in her discussions with the Steering Committee.

18 Date and venue of next meeting

The Steering Committee ACCEPTED with appreciation the proposal from Charlotte Karibuhoye that the next IUCN Steering Committee meeting be in Senegal in February 2012 in a location approximately 3 to 4 hours bus ride from Dakar. Charlotte will circulate further information in due course including proposed dates and venues.

19 Closure and thanks

Nik Lopoukhine thanked all the participants for their contributions over the week. He thanked GPAP, and particularly Delwyn Dupuis, for organizing the meeting and logistics and in choosing such a delightful venue. The staff of the Arboretum were thanked along with the caterers. The Swiss protected area professionals who facilitated the field trip and presented to the Steering Committee were also thanked. Formal thanks will be sent by letter and email to the many contributors to this successful meeting.

*ACTION:
Chair/
GPAP*

Zoe Wilkinson's contribution to the work of GPAP and IUCN-WCPA via the secondment supported by the combined Australasian park agencies was also formally acknowledged.

The meeting was formally closed.